

## Index

### A

AADC. *See* Aromatic L-amino acid decarboxylase  
AAV. *See* Adeno-associated virus  
Abbvie, 91, 192  
Abecma, 125  
*Abraham Lincoln's DNA and Other Adventures in Genetics*, 131  
ACA. *See* Affordable Care Act  
Acquired immunodeficiency syndrome (AIDS), xxiv, 6, 24–27, 41  
Acute hepatic porphyria (AHP), 86  
Adakveo, 143  
Adderall, 89  
Adeno-associated virus (AAV), 129–131, 133, 135–136, 196  
Adenovirus vector, 130  
ADHD. *See* Attention deficit hyperactivity disorder  
Adrenoleukodystrophy (ALD), 123, 125  
Aducanumab, 76  
Afeyan, Noubar, 126  
Affordability, orphan drugs  
    drug development costs, 184–187  
    one-time treatments, 194–196  
    overview, 9–10, 183–184  
    patient resources, 187–191  
    societal considerations, 191–194  
Affordable Care Act (ACA), 9, 38, 187, 202  
AHF. *See* Antihemophilic factor  
AHP. *See* Acute hepatic porphyria  
AIDS. *See* Acquired immunodeficiency syndrome  
Alam, John, 79  
Albers, Jeff, 51  
ALD. *See* Adrenoleukodystrophy  
Aldrich, Rich, 79, 162

Aldurazyme, 70–71, 194  
Alexion, 76–78, 160  
Alizé Pharma, 173–174  
Alliance for Regenerative Medicine (ARM), 195  
Allison, Jim, 121  
Alnylam Pharmaceuticals, 73, 83–87, 132, 162  
Alpha-1 antitrypsin deficiency, 83, 104  
ALS. *See* Amyotrophic lateral sclerosis  
Altschuler, Steve, 170  
Alzheimer's disease, xvii, 3–4, 76, 176  
Amgen, xxiv, 35, 37, 69, 143  
Amicus, 87–88  
Amyloidosis transthyretin (ATTR), 69, 86  
Amyotrophic lateral sclerosis (ALS), xiii, 161, 198, 206  
Anand, Geeta, 45  
Andersen, Terkel, 206  
Angelman syndrome, 161  
*The Antidote*, 79  
Antihemophilic factor (AHF), 25  
Antisense RNA, 75, 210  
Antithrombin III (AT3), 97–98, 102–104  
ARM. *See* Alliance for Regenerative Medicine  
Aromatic L-amino acid decarboxylase (AADC), 133  
Aspinall, Mara, 51  
Astellas Pharmaceuticals, 172  
AstraZeneca, 78, 128  
Astrue, Michael, 6, 89, 162  
AT3. *See* Antithrombin III  
ATryn, 103–104  
Attention deficit hyperactivity disorder (ADHD), 89  
ATTR. *See* Amyloidosis transthyretin  
Aubourg, Patrick, 123

Audentes, 171–172  
Aurora Biosciences, 80  
Auspitz, Ben, 149  
Avaxis, 170–171  
Avigen, 133  
Avonex, 74

## B

Bain and Company, xxv, 25  
Bamforth, Mark, 108, 169  
Bankiewicz, Krys, 132  
Bartel, David, 84  
Barton, Norm, 17  
Bartsch, Olaf, 58  
Batten’s disease, 71, 210  
Baxalta, 91–92  
Baxter, 24–28, 39, 91, 97, 122, 145, 162  
Baxter Travenol, 19–20, 32  
Beall, Bob, 80–82  
Béchon, Christian, 104  
Bell, Leonard, 76  
Bennett, Jean, 170  
Berman, Brian, 33–35  
Bernstein, Brad, 138  
Bespoke Gene Therapy Consortium (BGTC), 196  
Betaseron, 74  
BGTC. *See* Bespoke Gene Therapy Consortium  
Biden, Joe, 202  
Bienaimé, Jean-Jacques, 30, 71  
*The Billion Dollar Molecule*, 79  
BIO. *See* Biotechnology Innovation Organization  
*BioCentury*, 35  
Biogen, xxiv, 16, 35, 72–78, 96, 128, 162, 171  
BioMarin, 29–30, 70, 162  
BioMatrix, 51  
BioSurface Technology, 50  
Biotechnology Innovation Organization (BIO), 87, 189–190  
BIO Ventures for Global Health (BVGH), 204–205  
Bioverativ, 75, 162  
Bird, Adrian, 139  
Blackrock, 205  
Blair, Henry, 19  
Blair, Tony, 15

bluebird, 124–126, 194  
Boger, Josh, 78–79, 81  
Boice, Nicole, 197  
Bonney, Mike, 162  
Borgignon, Claudio, 146  
Boriero, Massimo, 58  
Bosley, Katrine, 162  
*The Boy in the Plastic Bubble*, 146  
Boyce, Nicole, 206  
Boyer, Herbert, 14, 16, 121  
Brady, Roscoe, 16–19, 31, 33, 35–36  
Brammer Bio, 169  
Broad Institute, 15, 138  
Burns, Jim, 51  
Butler, John, 51  
BVGH. *See* BIO Ventures for Global Health

## C

Califf, Robert, 168, 202  
California Institute of Regenerative Medicine (CIRM), 149  
Campath, 50  
Campbell, Bradley, 88  
CANbridge, 158–160  
CARD. *See* China Alliance for Rare Diseases  
*Career Imprints: Creating Leaders across an Industry*, xxvi  
Carpenter, Bob, 39, 96–97, 112  
CAR-T cell, 124–125  
Carticel, 50  
Cartier, Nathalie, 123  
CBER. *See* Center for Biologics Evaluation and Research  
CCF. *See* Chinese Charitable Federation  
CDER. *See* Center for Drug Evaluation and Research  
Cedilla Therapeutics, 162  
Celgene, 69, 124  
Center for Biologics Evaluation and Research (CBER), 167, 169  
Center for Drug Evaluation and Research (CDER), 167  
Centronuclear myopathy (CNM), 174  
Ceredase, 36–40, 57, 59–61, 63  
Cerezyme, 39–40, 46–47, 61, 63, 66, 97, 107–108, 156–157  
CF. *See* Cystic fibrosis  
CFF. *See* Cystic Fibrosis Foundation

- Chagas disease, 64  
Chen, Y.T., 44  
Cheng, Seng, 136  
Chéreau, Fred, 51, 173  
Cheresky, Marcelo, 64, 159  
China  
  biotechnology overview, 4–5, 127, 155–156  
  CANbridge, 158–160  
  Genzyme interactions, 156–158  
China Alliance for Rare Diseases (CARD), 159  
Chinese Charitable Federation (CCF), 157  
Chinopoulos, Constantine, 110  
CHMP. *See* Committee for Medicinal Products for Human Use  
Choudhury, Prithwiraj, 65  
Christensen, Gustav, 91  
Chronic lymphocytic leukemia (CLL), 50  
Cinryze, 90  
CIRM. *See* California Institute of Regenerative Medicine  
Clementia, 174  
Clinical trials, costs, 185  
Clinton, Bill, 15  
CLL. *See* Chronic lymphocytic leukemia  
CNM. *See* Centronuclear myopathy  
*The Code Breaker*, 206  
Coenraads, Monica, 139–140  
Cohen, Stanley, 14  
Coles, Tony, 162  
Collier, Duke, 37  
Collins, Francis, 15  
Collins, Michael, 84  
Committee for Medicinal Products for Human Use (CHMP), 152  
*Conscience and Courage: How Henri Termeer Built a Biotech Giant and Pioneered the Rare Disease Industry*, xxvi, 31, 33  
Cooney, Charlie, 31, 97  
Cornu, François, 58–59  
Corr, Bill, xx  
Coughlin, Bob, 197  
COVID-19, xvii, 84, 97, 126, 155, 168, 203  
Cox, Geoff, 102  
Cox, Gerry, 159  
Cox, John, 162, 204  
Cox, Tim, 39, 60  
Creating Hope Act, 7  
Crick, Francis, 14, 137  
Crohn's disease, 153  
Crowley, John, 45, 87–88  
Crowley, Megan, 45  
Crowley, Patrick, 45  
Creutzfeldt–Jacob disease, 28  
Csimma, Zoltan, 49  
Cubist Pharmaceuticals, 162  
Cure Duchenne, 206  
*The Cure: How a Father Raised \$100 Million—and Bucked the Medical Establishment—in a Quest to Save His Children*, 45  
Cure Rare Disease, 210  
CXCR4, 174  
Cystic fibrosis (CF), xiii, xv, xviii, 3, 47–48, 55, 69, 80–83, 101, 161  
Cystic Fibrosis Foundation (CFF), 47, 80–83, 206
- ## D
- Dant, Jeanne, 70  
Dant, Mark, 70  
Dant, Ryan, 70–72  
Daraprim, 186  
DaSilva, Isabel Aznarez, 175  
Davidson, Dave, 124  
de Duve, Christian, 16–17  
de la Tourette, George, xi  
Denali Therapeutics, 126  
Developing countries, orphan drug access, 203–205  
DMD. *See* Duchenne muscular dystrophy  
Doudna, Jennifer, 206  
Douglas, Richard, 49  
Dravet syndrome, 161, 175  
Duchenne muscular dystrophy (DMD), xv, 3, 69, 163–167, 198, 202, 210  
Dunoyer, Marc, 78  
Dunsire, Deborah, 162  
*DUX-4*, 140  
Dyax, 91  
Dynacure, 174  
Dystrophin, 163, 166–167  
Dzau, Victor, 112
- ## E
- Ebert, Karl, 98  
Ebola, 8

Echelard, Yann, 103  
Eculizumab, 77  
Editas Medicine, 126, 162  
Elaprase, 90  
el-Beshlawy, Amal, 66  
El-Bialy, Mehat, 66  
Eli Lilly, 90, 120, 132  
Ely, Robin, 34–35  
EMA. *See* European Medicines Agency  
ENCODE, 137  
Enyedy, Mark, 51  
Epogen, 37  
EPPOSI. *See* European Platform for Patients  
    Organizations, Science and Industry  
Erythropoietin, 89  
Escape Bio, 175  
*Escherichia coli*, 8  
ESG investing, 205–206  
Esiason, Boomer, xiii  
Eteplirsen, 164–169, 201  
Eugenics, 15  
EURODIS, 55–56, 67, 197, 206  
EuropaBio, 55  
European Medicines Agency (EMA), 59,  
    61–62, 125, 147, 150, 152, 168  
European Platform for Patients  
    Organizations, Science and Industry  
    (EPPSSI), 55–56, 195  
Everett, Wendy, 197  
EveryLife Foundation for Rare Diseases,  
    7, 145  
*Extraordinary Measures*, 45

F

Fabrazyme, 42, 47, 61, 107–108  
Fabry disease, 3, 17, 40, 42–43, 62, 66–67, 87  
Facioscapulohumeral dystrophy (FSHD), xiv,  
    140–141  
Factor VII, 104–105  
Factor VIII, 21, 23–28, 30, 39, 89, 104  
Factor IX, 21, 23, 104  
FDA. *See* Food and Drug Administration  
Feldbaum, Carl, 189–190  
Fibrodysplasia ossificans progressiva  
    (FOP), 174  
Fierce Biotech, 132, 138, 149  
Finkel, Marion, xx  
FioCruz, 64

Firazyr, 90–91  
Fire, Andrew, 83  
Fischer, Alain, 146  
Flagship, 126–127, 175, 211  
Fleming, Dave, 156–157  
Flotte, Terry, 84  
Food and Drug Administration (FDA)  
    Abecma approval, 125  
    Aldurazyme approval, 70–71  
    Ceredase approval, 36  
    Fabrazyme approval, 42  
    Lumizyme approval, 46  
    Onpattro approval, 86  
    orphan drug approval, 2, 6  
    Patient–Focused Drug Development, 199  
    Sarepta interactions, 164–168  
    transfusion risk estimates for AIDS, 26  
Food, Drug and Cosmetic Act, 6  
FOP. *See* Fibrodysplasia ossificans  
    progressiva  
Forbion, 127  
Formela, Jean–François, 126  
F–Prime Capital, 148–149  
Fragile X syndrome (FXS), 140  
Frates, Pete, xiii, 198  
FRD. *See* Frontotemporal dementia  
Friedman, John, 122  
Frontotemporal dementia (FTD), 153  
FSHD. *See* Facio–scapular–humoral  
    dystrophy  
FTX–6058, 144  
Fulcrum Therapeutics, 138–144  
Furbish, Scott, 17  
Furlong, Pat, 165–166, 198  
FXS. *See* Fragile X syndrome

G

Galafold, 87–88  
Galakatos, Nick, 86  
Gao, Guangping, 131, 160  
Gaspar, Bobby, 148, 150  
Gates Foundation, 111, 204  
Gaucher disease, 3, 17, 31, 33–40, 43, 47,  
    55, 60–64, 66–67, 108–109, 145,  
    156, 159  
Gaucher, Philippe, xiii, 17  
Gavin, Bill, 104  
GBT. *See* Global Blood Therapeutics

- Gelsinger, Jessie, 130, 147  
GelTex Pharmaceuticals, 49  
Gene editing, 209  
Genentech, xxiv, 16, 121  
Generation Bio, 173  
Genetics Institute (GI), 27–28, 89  
Genetix Pharmaceuticals, 121–126, 129  
Genzyme, xxvi, 20, 31, 33–40, 42–52, 55,  
    57–67, 69, 87–88, 97–99, 107–115, 119,  
    123, 128, 145, 156–157, 162–163  
Genzyme Transgenics Corporation (GTC),  
    99–105  
Gerety, Bob, 162  
GI. *See* Genetics Institute  
Gilbert, Walter, 72  
Gilead, 69, 79  
Givlaari, 86  
GlaxoSmithKline (GSK), 87, 130, 140,  
    147, 149  
Glaxo Wellcome, 79  
Global Blood Therapeutics (GBT), 143–144  
Global Genes, 7, 197, 206  
Glucksmann, Alexandra, 162  
Goater, Jeff, 132  
Goldberg, Mark, 159  
Gordon, Katie, 96  
Gottesdiener, Keith, 175  
Gottleib, Scott, 169  
Gould, Robert, 138  
Graham, Bill, 19, 32, 39, 97  
Gray, Mary Ann, 91  
*The Great American Drug Deal: A New  
    Prescription for Innovative and  
    Affordable Medicines*, xxvi, 192  
Green, Michael, 138  
Greene, Barry, 86  
Greenwood, Jim, 71, 189–190  
Gregoire, Sylvie, 90  
Gregory, Rich, 159  
Groet, Suzanne, 159  
Groft, Steve, 7  
GSK. *See* GlaxoSmithKline  
GTC. *See* Genzyme Transgenics Corporation
- H**
- HA. *See* Hyaluronic acid  
HAE. *See* Hereditary angioedema  
Haffner, Marlene, 41
- Hassan, Glenn, 159  
Hastings, Paul, 57–58  
Hatch, Orrin, xxii  
Hawkins, John, xxvi, 31, 33, 162  
Health Technology Assessment (HTA),  
    190–191  
Heffernan, Jack, 49  
Hematopoietic stem cell (HSC), 146, 153  
Hemlibra, 29, 92, 204  
Hemophilia, xv, 3, 20–29, 71–72, 75,  
    104–105, 204  
Hempel, Chris, 174  
Hempel, Hugh, 174  
Hepatitis, 24, 26, 79–80  
Hereditary angioedema (HAE), 69, 90–91  
Hesslein, Bob, 110  
Higgins, Michael, 134  
Higgins, Monica, xxvi, 162  
High, Kathy, 170  
HIV. *See* Human immunodeficiency virus  
Hoffman, Steve, 122  
Homology Medicines, 162  
Horgan, Rich, 210  
Horowitz, Mia, 39  
Howe, John, 156–157  
HSC. *See* Hematopoietic stem cell  
HTA. *See* Health Technology Assessment  
Human Genome Project, 137  
Human immunodeficiency virus (HIV),  
    23–26, 28, 79, 101  
Humira, 101, 192–194  
*huntingtin*, 135  
Huntington's disease, xv, 135–136  
Hyaluronic acid (HA), 50  
Hydroxyurea, 142  
Hyland Laboratories, 23
- I**
- Icahn, Carl, 110  
Ice Bucket Challenge, xiii, 198  
ICER. *See* Institute for Clinical and Economic  
    Review  
IDEC Pharmaceuticals, 75  
Iduronidase, 70  
IG. *See* Integrated Genetics  
Ilex Oncology, 50  
Immunologic, 162  
Incerti, Carlo, 61

Incivek, 79

*The Innovators*, xxvi

Institute for Clinical and Economic Review  
(ICER), 82, 202

Institute for Life-Changing Medicines, 200

Insulin, 16

Integrated Genetics (IG), 39–40, 49,  
96–98

International Pompe Association,  
57, 206

Intron A, 72

In vitro fertilization (IVF), 210

Ionis Pharmaceuticals, 75

Ipsen, 174

Isaacson, Walter, xxvi, 206

IVF. *See* In vitro fertilization

## J

Jaenisch, Rudolf, 138

Jerini AG, 90

Johnson, Malcolm, 58

*Journey*, 22

## K

Kakkis, Emil, 69–71, 162

Kalydeco, 81–82

Kanuma, 78

*Karen*, xviii

Kay, Mark, 132, 172

Kaye, Ed, 164, 166, 175

Kefauver–Harris amendments, Food, Drug  
and Cosmetic Act, 6

Kennedy, Ted, xix, 3

Kennedy Shriver, Eunice, xviii

Kent, Alastair, 56

Kessler, David, 36

Khanna, Tarun, 65

Kids v Cancer, 7

Kilillea, Marie, xviii

Kinsella, Kevin, 79

Klugman, Jack, xx–xxii

Kohn, Donald, 149

Kolchinsky, Peter, xxvi, 189, 192

Kolodny, Ed, 17

Kowtunik, Walt, 138

Krainer, Adrian, 175

Kunkel, Lou, 163

## L

Lander, Eric, 15, 121

Langer, Bob, 175

Lasagna, Louis, 6

LDL. *See* Low-density lipoprotein

LeBoulch, Philippe, 121

LeCam, Yann, 55

Lee, Jeannie, 138

Leiden, Jeff, 81

Lemtrada, 113

Leschly, Nick, 124

Levin, Mark, 119–120, 130–132, 138

Levy, Alberto, 63

Lewis, Jerry, xiii, xviii

LFB Group, 104

Libmeldy, 152

Lipitor, 14

Littlechild, John, 19

Lodish, Harvey, 31

LogicBio, 160, 172

London, Irving, 121

*Looking the Tiger in the Eye: Confronting the Nuclear Threat*, 189

*Lorenzo's Oil*, 123

Losmapimod, 140

Love, Ted, 143

Low-density lipoprotein (LDL), 85

Lumizyme, 46–47

Luxturna, 170

Lysosomal acid lipase deficiency, 78

## M

Mad cow disease, 28

Maderis, Gail, 51

Madison, Greg, 51

Malvilio, Fulvio, 146

Maniatis, Tom, 27

Marfan's syndrome, 15

Manganore, John, 84–86, 162

Marks, Peter, 169, 210

Marrazzo, Jeff, 170

Martin, Craig, 197, 206

MassBio, 197

Massie, Robert, 22–23

Massie, Suzanne, 22

MC4R, 175

McDonough, Geoffrey, 51, 173, 204

- McIntosh, David, 6  
McKee, Blaine, 51  
McLachlan, Dave, 49  
McLaughlin, James, 130  
McMurry–Heath, Michelle, 190  
McNeil Laboratories, xii  
McPhee, John, 161  
Meade, Harry, 95–96, 98, 103  
Meeker, David, 51, 114, 175  
Meijer, Dick, 58  
Mello, Craig, 83  
Mendel, Jerry, 170  
Merck, 85  
Merieux, Alain, 36  
Merrifield, Ann, 51  
Mersana Therapeutics, 162  
Metachromic leukodystrophy (MLD), xiv, 69, 150–152  
Methylmalonic acidemia (MMA), 161, 173  
Metzenbaum, Howard, 38  
Meyers, Abbey, xi–xiii, xx–xxi, 37, 67, 197, 206, 212  
Meyers, David, xi–xii, xxi  
Meyers, Jerry, xi–xiii, xxi  
Meyers, Rachel, 86  
Milano, Vin, 90  
Milk, transgenic goat production of pharmaceuticals, 95–105  
Millendo Therapeutics, 174  
Millennium Pharmaceuticals, 120, 162  
Milstein, George, 124  
Mintz, Beatrice, 96  
Mistry, Pram, 17  
MLD. *See* Metachromic leukodystrophy  
MMA. *See* Methylmalonic acidemia  
Moderna, 97, 126  
MolMed, 147  
Mondale, Walter, 63  
More, Ginger, 19  
Moreno, Jose, 104  
Moscicki, Rich, 34  
Mott, Dave, 126  
MPS. *See* Mucopolysaccharidosis  
MS. *See* Multiple sclerosis  
Mucopolysaccharidosis (MPS), xiv, 66–67, 69–72, 148, 159, 194  
Mueller, Peter, 79  
Mulder, Geert-Jan, 122  
Mullen, Jim, 75  
Multiple sclerosis (MS), 50, 72–74, 101, 113  
Murcko, Mark, 79  
Muscular Dystrophy Association, 167  
Myasthenia gravis, 101  
Myozyme, 46–47, 62, 65, 108
- N**
- Nader, François, 91  
Naldini, Luigi, 146  
Narasimhan, Vas, 171  
National Center for Advancing Translational Sciences (NCATS), 7  
National Gaucher Foundation (NGF), 34, 38, 206  
National Hemophilia Foundation (NHF), 26  
National Institute for Health and Clinical Excellence (NICE), 60, 152, 191  
National Organization for Rare Disorders (NORD), xxiii, 37, 41, 67, 197, 206  
NBS. *See* Newborn screening  
NCATS. *See* National Center for Advancing Translational Sciences  
Neglected tropical diseases (NTDs), 7  
NEHI, 197  
Nelsen, Bob, 126  
Neufeld, Liz, 71  
Neurocrine Biosciences, 134  
New England Enzyme Center, 19  
Newborn screening (NBS), 201  
NGF. *See* National Gaucher Foundation  
NHF. *See* National Hemophilia Foundation  
NICE. *See* National Institute for Health and Clinical Excellence  
*Nicholas and Alexandra*, 22  
Nicholas II, 21  
Niemann–Pick disease, 17, 174, 176  
*N* of 1, 34–35, 209–210  
No Patient Left Behind, 188  
NORD. *See* National Organization for Rare Disorders  
Novartis, 85, 136, 171, 194, 203  
Novazyme, 44–45, 87  
Noyes, Tim, 51  
NPS Pharma, 91  
NTDs. *See* Neglected tropical diseases

Nuredis, 176  
Nuvelo, 143

## O

ODA. *See* Orphan Drug Act  
ODD. *See* Orphan Drug Designation  
Office of Rare Disease Research, 7  
Office of Technology Assessment (OTA), 37–38  
Ogier, Walter, 122  
Onpatro, 86–87  
Onyx Pharmaceuticals, 143, 162  
Operation Warp Speed, 168  
Orbimed, 171–172  
Orchard Therapeutics, 148–149, 152–153  
Orkambi, 82, 191  
Ornithine transcarbamylase deficiency, 130  
Orphan Drug Act (ODA), xviii–xvii, xx–xxiii, 2–4, 31, 38, 41, 56, 74, 145, 183, 196, 200  
Orphan Drug Designation (ODD), 41, 161  
*Orphan Drugs: A Global Crusade*, xxvii  
*Orphan Drugs and Rare Diseases*, xxvii  
*Orphan: The Quest to Save Children with Rare Genetic Disorders*, xv, xxvi, 13–14, 21, 131  
Osteoporosis, 91  
OTA. *See* Office of Technology Assessment  
OvaScience, 162  
Ovid Therapeutics, 175  
Oxbryta, 143  
Oxlumo, 86

## P

Papadopoulos, Stelios, 51, 75, 99  
PAPs. *See* Patient assistance programs  
Parent Project Muscular Dystrophy, 165, 206  
Parkinson’s disease, xvii, 132–134, 176  
Paroxysmal nocturnal hemoglobinuria (PNH), 3, 69, 76–78, 160  
Pasteur Merieux, 36  
Pasteur, Alex, 149  
Patent thicket, 192  
Patient assistance programs (PAPs), 203  
Patient–Focused Drug Development (PFDD), 199  
Patrick, Deval, 32, 196, 197

Patterson, Matt, 171–172  
Paul, Steve, 132  
Personalized medicine, 209–210  
PFDD. *See* Patient–Focused Drug Development  
Pfizer, 30, 136  
PGT. *See* Preconception genetic testing  
PH1. *See* Primary hyperoxaluria type 1  
Pharming, 44, 96  
Phelps, Greg, 38  
Phenylketonuria (PKU), 3, 15, 69, 71, 201  
Pierce, Glenn, 204  
PKD. *See* Polycystic kidney disease  
PKU. *See* Phenylketonuria  
Plump, Andy, 128  
PNH. *See* Paroxysmal nocturnal hemoglobinuria  
Policy innovation, importance in orphan drug development, 179–180  
Pollack, Axel, 122  
Polycystic kidney disease (PKD), xv  
Pompe disease, 43–47, 56–57, 62, 87–88, 96, 107–108  
Pompe, Johannes, 43  
Poole, Sandra, 108  
Poortman, Ysbrand, 56  
Possible Project, 120  
PPL Therapeutics, 96, 100  
Prader–Willi syndrome (PWS), 173  
Preconception genetic testing (PGT), 211  
Primary hyperoxaluria type 1 (PH1), 86  
Priority review voucher (PRV), 6–7, 199–200  
Pritchard, Amanda, 152  
Progressive supranuclear palsy, 161  
Project HOPE, 156–157  
Protopapas, Anna, 162  
PRV. *See* Priority review voucher  
Ptashne, Mark, 27  
PWS. *See* Prader–Willi syndrome

## Q

Qasim, Waseem, 148  
Queen Victoria, 21

## R

Raab, Mike, 51  
Ragan, Paula, 51, 174

- Raptor Pharmaceuticals, 176  
Rare Disease Day, 5, 56, 67  
RARE Impact Award, 206  
Rasputin, 21  
Rathmann, George, 143  
Ravina, Bernard, 132  
RDLP. *See* Research and Development Limited Partnership  
Reagan, Nancy, xxii–xxiii  
Reagan, Ronald, xxii–xxiii, 3  
Recombinate, 28  
Redux-4 trial, 141  
Regeneron, 69  
Reilly, Phil, xv, xxvi, 13–15, 21, 25, 130–132, 138  
Reinberg, Danny, 138  
Relapse–remitting multiple sclerosis (RRMS), 3, 74  
Renagel, 49, 51, 61  
Replagal, 42–43, 61  
Research and Development Limited Partnership (RDLP), 48  
Rett syndrome, xv, 138–140  
Rett Syndrome Research Trust (RSRT), 139  
Reuser, Arnold, 44  
Rhythm Pharmaceuticals, 175  
Ridley, David, 6  
RNA interference, 83–87  
Roberts, Bruce, 96  
Roche, 16, 29, 170, 204  
Romanov, Alexsei, 21  
Romney, Mitt, xxv, 197  
Roslin Institute, 100  
Rothera, Mark, 149  
Royo, Fernando, 58  
*RPE65*, 170  
RRMS. *See* Relapse–remitting multiple sclerosis  
RSRT. *See* Rett Syndrome Research Trust  
Russell, Angus, 90  
Ryan Foundation, 70
- S**
- Sah, Dinah, 86, 132  
Sahney, Sandeep, 65  
Sandrock, Al, 74, 136  
Sangamo, 30  
Sanger, Frederick, 14  
Sangstat, 49–50  
Sanofi, 111–115, 124, 128, 133–134, 156–158  
Sarepta Therapeutics, 163–167, 201  
Sato, Vicki, 79, 162  
Scangos, George, 75, 204  
SCD. *See* Sickle cell disease  
Schering–Plough, 72  
Schikan, Hans, 57  
Schimmel, Paul, 84  
Schmergel, Gabriel, 27–28  
Schneider–Mergener, Jens, 90  
Schoneveld van der Linde, Maryze, 56–57  
SCID. *See* Severe combined immunodeficiency  
Secor, Alicia, 51  
Seligman, Muriel, xix  
Seprafilm, 50  
Sevenfact, 104–105  
Severe combined immunodeficiency (SCID), 146–153  
Shapiro, Arthur, xii  
Sharp, Phil, 72–73, 84  
Sherblom, Jim, 49  
Shire Pharmaceuticals, 87, 89–92, 128  
Shkreli, Martin, 186–187  
Sickle cell disease (SCD), xv, 3, 15, 83, 121, 123, 141–144  
Sigilon Therapeutics, 175  
Silverstein, Jonathan, 171  
Simonian, Nancy, 162  
Sirna Therapeutics, 85  
Slanetz, Alfred, 122  
SMA. *See* Spinal muscular atrophy  
Smith, Alan, 96  
Smith, Cees, 56  
Smith, Julie Anne, 51, 175–176  
Smith, Sandy, 57  
Smith, Tom, 99  
Snyder, Richard, 169  
Snyder, Sherry, 19  
Soliris, 77–78  
Solvadi, 79–80  
*A Song in the Night: A Memoir of Resilience*, 23  
Soteropoulos, Paula, 51  
Spark Therapeutics, 29, 170  
Special Olympics, xviii  
Specter, Arlen, 190

- Spezzi, Andrea, 149  
Spinal muscular atrophy (SMA), 69, 72, 75, 170–171, 194, 203  
Spinocerebellar ataxia, 161  
Spinraza, 75, 171, 175  
Squinto, Stephen, 76  
Stahel, Rolf, 89  
Starr, Kevin, 120  
Stoke Therapeutics, 175  
Stözlé, Ute, 58, 60  
Strimvelis, 147, 149–150  
Stuart, Bryan, 144  
Suhr, Dean, 151  
Suhr, Lindy, 151  
Suhr, Teryn, 151  
Sulston, John, 15  
Swanson, Bob, 16, 121  
Symdeko, 82  
Syntonix Pharmaceuticals, 75  
Synvisc, 51  
Syros Pharmaceuticals, 162

**T**

- Tagamet, 13  
Takeda, 66, 92, 120, 128  
Tambuyzer, Erik, 55  
Tecfidera, 74  
Telethon Institute for Gene Therapy (TIGET), 146–147  
Tepper, Bob, 120  
Termeer, Belinda, 114  
Termeer, Henri, 20, 27, 31–35, 38–39, 49, 51–52, 65, 87–88, 98–99, 102, 110, 112–114, 145  
Thalassemia, 15, 83, 121, 123–124, 194  
Thalidomide, 6  
The Medicines Company (TMC), 85  
Thermo Fisher, 169  
Third Rock Ventures (TRV), 119–121, 123–124, 126, 128–130, 132, 138, 143, 210  
Thomas, Frank, 149  
Thrasher, Adrian, 148  
Thymoglobulin, 49–50  
Thyrogen, 49, 61  
Tierney, Tomye, 156–157  
TIGET. *See* Telethon Institute for Gene Therapy

- TKT. *See* Transkaryotic Therapies  
TMC. *See* The Medicines Company  
Tobin, Jim, 73  
Tourette's syndrome, xi–xiii  
Transkaryotic Therapies (TKT), 42–44, 61–62, 89–90, 162  
Transthyretin amyloidosis. *See* Amyloidosis transthyretin  
Travenol, 19, 32  
TRV. *See* Third Rock Ventures  
Tung, Roger, 162  
Turenne, Andre, 134  
Turing Pharmaceuticals, 186  
Turner, Frederic, 59  
Tuschl, Tom, 84  
21st Century Cures Act, 7  
Tysabri, 74  
Tzianabos, Arthur, 162

**U**

- Ultragenyx, 162  
Ultra–orphan diseases, 93, 144–145, 178–179, 195–196, 199–200  
Usdin, Steve, 35

**V**

- Vaishnav, Akshay, 86  
Values, importance in orphan drug development, 177–179  
van der Ploeg, Ans, 44  
van Heek, Christi, 38  
van Heek, Jan, 38, 57  
van Rooijen, Stéphane, 51, 174  
Varmus, Harold, 111  
Vertex, 78–83, 162, 191  
Viehbacher, Chris, 111–114  
Vincent, Jim, 73  
ViroPharma, 90–91  
Vivaldi, Rogerio, 51, 63, 175  
Vos, Alexander, 51  
Vounatsos, Michel, 75  
Voyager Therapeutics, 131–136, 138

**W**

- Walsh, Jeff, 124  
Warren, Earl, 3

Watson, James, 14, 137  
Waxman, Henry, xix–xxiii, 2–4  
Webber, Chris, 128  
Weissman, Charles, 72  
Werth, Barry, 79  
WFH. *See* World Federation of Hemophilia  
WHIM syndrome, 161, 174–175  
White, Ryan, 26  
Whitesides, George, 31  
Whitworth, Ralph, 110  
Wilson, Jim, 48, 88, 130, 200  
Wirth, Peter, 49, 112  
Wood, Joan, 49  
Woodcock, Janet, 167–168, 210  
World Economic Forum, 112  
World Federation of Hemophilia (WFH), 204  
WuXi Biologics, 159  
Wyzga, Mike, 49

**X**

X4 Pharmaceuticals, 174  
X-linked adrenoleukodystrophy, 161

X-linked myotubular myopathy (XLMTM),  
171–172  
XLMTM. *See* X-linked myotubular  
myopathy  
Xue, James, 51

**Y**

Yamada, Tachi, 130, 200  
Young, Mike, 102  
Yu, Timothy, 210

**Z**

Zafgen, 173  
Zamore, Phil, 84, 131–132  
Zantac, 13  
Zelig, Ze'ev, 63  
Zerhouni, Elias, 18, 111–112, 114, 128  
Zimran, Ari, 63  
Zolgensma, 170–171, 203  
Zynteglo, 125